
A FILED COPY OF THIS CERTIFICATE HAS BEEN FORWARDED TO THE NEW CASTLE COUNTY RECORDER OF DEEDS.
CERTIFICATE OF INCORPORATION

of

THREAD GROUP, INC.
A Delaware Nonprofit Non-stock Corporation

ARTICLE 1

NAME

The name of the corporation is Thread Group, Inc.

ARTICLE 2

REGISTERED OFFICE AND AGENT

The initial registered office of the corporation is 2711 Centerville Road, Suite 400 in the City of Wilmington, County of New Castle, Delaware 19808, and the initial registered agent at such address is Corporation Service Company.

ARTICLE 3

PURPOSES AND POWERS

A. Purposes. The purpose for which this corporation is formed is to operate as a business league not organized for profit within the meaning of Section 501(c)(6) of the Internal Revenue Code of 1986, as amended (the "Code"), or any successor provision.

B. Specific Purposes. The specific purposes for which this corporation is formed include but are not limited to: defining one or more specifications, best practices, reference architectures, implementation guidelines and certification programs to promote the availability of devices and solutions based on the Thread protocol.

C. Powers. The corporation shall be a nonprofit corporation. Subject to such limitations and conditions as are or may be prescribed by law, or in the corporation's Certificate of Incorporation or Bylaws, the corporation shall have the power to engage in any lawful act or activity for which corporations may be organized under the General Corporation Law of the State of Delaware.

ARTICLE 4

LIMITATIONS ON ACTIVITIES

A. Notwithstanding any other provisions of this Certificate of Incorporation, the corporation shall not conduct or carry on activities not permitted to be conducted or carried on by an organization exempt under Section 501(c)(6) of the Code, or any successor provision, nor
shall the corporation, except to an insubstantial degree, engage in any activities or exercise any
powers that are not in furtherance of the specific purposes of this corporation.

B. The corporation shall not have any capital stock. No part of the net earnings of
the corporation shall inure to the benefit of any director or officer or other private persons,
except that the corporation shall be authorized and empowered to pay reasonable
compensation for services rendered and to make payments and distributions in furtherance of
the purposes set forth above.

ARTICLE 5
MEMBERSHIP

The conditions of and qualification for membership in the corporation shall be as set
forth in the corporation’s Bylaws.

ARTICLE 6
DISTRIBUTION OF ASSETS UPON DISSOLUTION

No director, officer or other private individual shall be entitled to share in the
distribution of any of the corporation’s assets upon dissolution of the corporation or upon the
winding up of the corporation’s affairs. Upon the dissolution or winding up of the corporation,
its assets remaining after payment, or adequate provision for payment, of all debts and
liabilities of this corporation shall be distributed by the board of directors for similar or identical
uses and purposes as set forth in Article 3 (Purposes and Powers) of this Certificate of
Incorporation, to one or more organizations then qualified under Section 501(c)(6) of the Code,
or any successor provision.

ARTICLE 7
BYLAWS

The authority to make, alter, amend or repeal Bylaws is vested in the corporation’s
board of directors, and may be exercised by action of the board subject to the conditions set
forth in the Bylaws.

ARTICLE 8
DIRECTORS

The management of the corporation shall be vested in a board of directors. The
number, designation, qualifications, terms of office, time and place of meeting and
requirements for action, and power and duties of the directors shall be as set forth in the
Bylaws of the corporation.
INCORPORATOR

The incorporator's name and mailing address are:

Nancy Chafin
Chafin Law Firm
1500 First Avenue, Suite 1170
Portland, OR 97217

I, The Undersigned, for the purpose of forming a corporation under the laws of the State of Delaware, do make, file and record this Certificate, and do certify that the facts herein stated are true, and I have accordingly hereunto set my hand this 18th day of June, A.D. 2014.

[Signature]
Nancy Chafin
Incorporator